# NORTH JEFFERSON COUNTY AMBULANCE DISTRICT ANNUAL FINANCIAL REPORT YEAR ENDED OCTOBER 31, 2022

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#### INDEPENDENT AUDITORS' REPORT

To the Board of Directors North Jefferson County Ambulance District 3131 Rock Creek Road High Ridge, Missouri 63049

We have audited the accompanying modified cash basis financial statements of the governmental activities and each major fund of

#### NORTH JEFFERSON COUNTY AMBULANCE DISTRICT

as of and for the year ended December 31, 2022, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

#### **Basis for Opinions**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the North Jefferson County Ambulance District, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Emphasis of Matter – Basis of Accounting**

We draw attention to Note A of the financial statements, which describes the basis of accounting. The financial statements are prepared on the modified basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America. Our opinions are not modified with respect to this matter.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the modified cash basis of accounting described in Note 1(C); and for determining that the modified cash basis of accounting is an acceptable basis for the preparation of the financial statements in the circumstances. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error; and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentation, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment of a reasonable user made based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to error or fraud, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain and understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the North Jefferson County Ambulance District's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about North Jefferson County Ambulance District's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

#### **Other Matters**

#### Other Information

Management is responsible for the other information included in the annual report. The other information comprises the management's discussion and analysis and budgetary comparison information but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Spinner & Company, P.C.

Certified Public Accountants Saint Louis, Missouri

December 8, 2022

GS/cp

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

An objective and easily readable analysis of the District's financial activities. The Management's Discussion and Analysis presents an analytical overview of both short-term and long-term financial information.

### MANAGEMENT'S DISCUSSION AND ANALYSIS YEAR ENDED OCTOBER 31, 2022

The discussion and analysis of the North Jefferson County Ambulance District's financial performance provides an overview of the District's financial activities for the fiscal year ended October 31, 2022, within the limitations of the District's modified cash basis of accounting. Please read it in conjunction with the financial statements

#### **FINANCIAL HIGHLIGHTS**

#### Key financial highlights for the year ended October 31, 2022 are as follows:

- The net position for the Governmental Activities increased by \$1,011,937.
- Governmental Activities revenues were \$3,857,467.
- Property taxes represented \$1,195,671 and sales tax represented \$1,824,409 of the Governmental Activities revenue total or 79%.
- Expenditures for Governmental Activities were \$2,845,530.
- The District paid principal payments of \$256,538 on the lease purchase agreement.

#### **USING THIS ANNUAL FINANCIAL REPORT**

This annual report is presented in a format consistent with the presentation requirements of the Governmental Accounting Standards Board (GASB) Statement No. 34, as applicable to the District's modified cash basis of accounting.

#### **Report Components**

This annual report consists of four parts as follows:

Government-wide Financial Statements: The Statement of Net Position and the Statement of Activities provide information about the activities of the District's government-wide (or "as a whole") and present a longer-term view of the District's finances.

**Fund Financial Statements:** Fund financial statements focus on the individual parts of the District's government. Fund financial statements also report the District's operations in more detail than the government-wide statements by providing information about the District's most significant ("major") funds. For *governmental activities*, these statements tell how these services were financed in the short term as well as what remains for future spending.

**Notes to the Financial Statements:** The notes to the financial statements are an integral part of the government-wide and fund financial statements and provide expanded explanation and detail regarding the information reported in the statements.

**Other Information:** This Management's Discussion and Analysis and the General Fund Budgetary Comparison Schedule represent other information presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information provides users of this report with additional data that supplements the government-wide statements, fund financial statements, and notes (referred to as "the basic financial statements").

#### **Basis of Accounting**

The District has elected to present its financial statements on a modified cash basis of accounting. This modified cash basis of accounting is a basis of accounting other than generally accepted accounting principles. Basis of accounting is a reference to *when* financial events are recorded, such as the timing for recognizing revenues, expenses and their related assets and liabilities. Under the District's modified cash basis of accounting, revenues and expenses and related assets and liabilities are recorded when they result from cash transactions, except for the recording of depreciation expense on capital assets in the government-wide financial statements for all activities.

As a result of the use of this modified cash basis of accounting, certain assets and their related revenues (such as accounts receivable and revenue for billed or provided services not yet collected) and certain liabilities and their related expenses (such as accounts payable and expenses for goods or services received but not yet paid, and accrued expenses and liabilities) are not recorded in these financial statements. Therefore, when reviewing the financial information and discussion within this annual report, the reader should keep in mind the limitations resulting from the use of the modified cash basis of accounting.

#### Reporting the District as a Whole

#### The District's Reporting Entity Presentation

This annual report includes all activities for which the North Jefferson County Ambulance District is fiscally responsible.

The primary government includes the following legal entity:

• The North Jefferson County Ambulance District

#### The Government-wide Statement of Net Position and the Statement of Activities

One of the most important questions asked about the District's finances is "Is the District as a whole better off or worse off as a result of the year's activities?" The Statement of Net Position and the Statement of Activities report information about the District as a whole and about its activities in a way that helps answer this question. These statements include all of the District's assets and liabilities resulting from the use of the modified cash basis of accounting.

These two statements report the District's net position and changes in them. Keeping in mind the limitations of the modified cash basis of accounting, you can think of the District's net position – the difference between assets and liabilities – as one way to measure the District's financial health or financial position. Over time, increases or decreases in the District's net position are one indicator of whether its financial health is improving or deteriorating. You will need to consider other non-financial factors, however, such as changes in the District's real estate tax base.

In the Statement of Net Position and the Statement of Activities, we have one kind of activity:

Governmental activities – All of the District's basic services are reported here. Ambulance user fees and property taxes finance most of the activities.

#### Reporting the District's Most Significant Funds

#### The Fund Financial Statements

The fund financial statements provide detailed information about the most significant funds – not the District as a whole. Some funds are required to be established by State law and by bond covenants. However, the Board of Directors establish certain other funds to help control and manage money for particular purposes or to show that it is meeting legal responsibilities for using certain taxes, grants, and other money.

Governmental fund – All of the District's basic services are reported in the governmental fund, which focuses on how money flows into and out of this fund and the balance left at year-end that is available for spending. This fund reports the acquisition of capital assets and payments for debt principal as expenditures and not as changes to asset and debt balances. The governmental fund statement provides a detailed short-term view of the District's general government operations and the basic services it provides. Governmental fund information helps you determine (through a review of changes to fund balance) whether there are more or fewer financial resources that can be spent in the near future to finance the District's program. We describe the relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and the governmental fund in a reconciliation at the bottom of the fund financial statements. The District considers the General Fund to be its significant or major governmental fund.

*Fiduciary funds* – The District uses this fund to account for assets that are held in a trustee capacity such as pension plan assets, assets held per trust agreements and similar arrangements.

#### A FINANCIAL ANALYSIS OF THE DISTRICT AS A WHOLE

#### **Net Position – Modified Cash Basis**

The District's combined net position, resulting from modified cash basis transactions, increased from approximately \$8,316,308 to \$9,328,245 between fiscal years 2021 and 2022.

					Total
		Governmen	ital Act	<u>ivities</u>	Percentage Change
		<u>2022</u>		<u>2021</u>	2022 - 2021
Current and other assets	\$	2,004,573.	\$	1,265,457.	59%
Capital assets		8,045,257.		8,033,699.	1%
Total assets	\$	10,049,830.	\$	9,299,156.	8%
Other liabilities	\$	2,815.	\$	7,540.	(62%)
Long-term debt outstanding		718,770.		975,308.	(27%)
	'	_		_	, ,
Total liabilities	\$	721,585.	\$	982,848.	(27%)
		<u> </u>		<u> </u>	, ,
Net position					
Net investment in capital assets	\$	7,326,487.	\$	7,058,391.	4%
Unrestricted	·	2,001,758.	,	1,257,917.	60%
	-	7 7		, - 1 12 - 11	
Total net position	\$	9,328,245.	\$	8,316,308.	13%
Total not position	Ψ	<del>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</del>	Ψ	3,510,500.	1570

Net position of the District's governmental activities increased 13% to \$9,328,245. However, \$7,326,487 of the net position either is restricted as to the purposes it can be used for or is invested in capital assets (buildings, equipment, vehicles and so on). Consequently, unrestricted net position showed \$2,001,758 at the end of this year. Changes in unrestricted net position between 2021 and 2022 reflect an increase of 60%.

#### **Changes in Net Position – Modified Cash Basis**

For the year ended October 31, 2022, net position of the primary government (resulting from modified cash basis transactions) changed as follows:

					Total
		<b>Governmental Activities</b>			Percentage Change
		<u>2022</u>		<u>2021</u>	2022 - 2021
Revenues					
Program revenues -					
User fees	\$	818,993.	\$	787,196.	4%
General revenues -					
Property taxes		1,195,671.		1,143,346.	5%
Sales tax		1,824,409.		1,698,864.	8%
Interest earned		2,464.		1,647.	50%
Other revenue		930.		23,173.	(96%)
Gain (loss) on disposition of assets		15,000.		0.	_
Total revenues	\$	3,857,467.	<u>\$</u>	3,654,226.	6%
<u>Expenses</u>					
Public safety	\$	<u>2,845,530.</u>	\$	2,753,736.	4%
m . 1	Φ	2 0 45 520	Φ.	2.752.726	407
Total expenses	\$	2,845,530.	\$	<u>2,753,736.</u>	4%
Change in net position	\$	1,011,937.	\$	900,490.	13%
Change in net position	Ψ	1,011,737.	Ψ	700 <del>,</del> <del>1</del> 70.	13/0

#### **Governmental Activities**

To aid in the understanding of the Statement of Activities, some additional explanation is given. Of particular interest is the format that is significantly different from a typical Statement of Revenues, Expenses, and Changes in Fund Balance. You will notice that expenses are listed first with revenues from that particular program reported below it. The result is a Net (Expense)/Revenue. This type of format highlights the relative financial burden of each of the functions on the District's taxpayers. It also identifies how much each function draws from the general revenues or if it is self-financing through fees and grants or contributions. All other governmental revenues are reported as general. It is important to note that all taxes are classified as general revenue even if restricted for a specific purpose.

For the year ended October 31, 2022, total expenses for governmental activities, resulting from modified cash basis transactions, amounted to \$2,845,530. Of these total expenses, taxpayers and other general revenues funded \$2,026,537, while those directly benefiting from the program funded \$0 from grants and other contributions and \$818,993 from charges for services.

#### Net Cost of North Jefferson County Ambulance District's Governmental Activities – Modified Cash Basis

			Percentage			Percentage
	<b>Total Cost</b>	of Services	<b>Change</b>	Net Cost	of Services	<b>Change</b>
	<u>2022</u>	<u>2021</u>	2022 - 2021	<u>2022</u>	<u>2021</u>	2022 - 2021
Public safety	<u>\$ 2,845,530.</u>	<u>\$ 2,753,736.</u>	4%	<u>\$ 2,026,537.</u>	<u>\$ 1,966,540.</u>	3%

#### A FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS

Certain funds experienced noteworthy changes from the prior year and are highlighted as follows:

• On the modified cash basis of accounting, the General Fund reported revenues of \$3,857,467 and expenditures of \$3,113,626, resulting in an increase in fund balance of \$743,841.

#### **General Fund Budgetary Highlights**

For the year ended October 31, 2022, General Fund expenditures were even with final appropriations, while actual resources available for appropriation were even with the final budgeted amount.

#### CAPITAL ASSET AND DEBT ADMINISTRATION

#### **Capital Assets – Modified Cash Basis**

At October 31, 2022, the District had \$8,045,257 invested in capital assets, net of depreciation. This represents a net increase of \$11,559, or 1% above last year.

## <u>PRIMARY GOVERNMENT CAPITAL ASSETS – MODIFIED CASH BASIS</u> (Net of accumulated depreciation)

<b>Governmental Activities</b>	<u>2022</u>	<u>2021</u>
Land	\$ 1,143,475.	\$ 1,143,475.
Vehicle and ambulances	439,206.	197,240.
Buildings and improvements	6,310,668.	6,513,097.
Medical equipment	151,908.	179,886.
TOTALS	\$ 8,045,257.	\$ 8,033,698.

This year's more significant capital asset additions included:

• 2022 Ford F550 ambulance \$ 297,928.

#### Long-Term Debt - Modified Cash Basis

At October 31, 2022, the District had \$718,770 in long-term debt arising from modified cash basis transactions compared to \$975,308 at October 31, 2021. This represents a decrease of 27%. All debt is related to governmental activities.

#### Primary Government Long-Term Debt - Modified Cash Basis

	October 31, 202		<u>Oct</u>	tober 31, 2021
Capital lease obligations	\$	718,770.	\$	975,308.
Total	\$	718,770.	\$	975,308.

#### ECONOMIC FACTORS AND NEXT YEAR'S BUDGET AND RATES

For the year ending October 31, 2023, the General Fund has been budgeted fairly consistently with this year.

In August, the residents of the District approved \$21,000,000 bond issue. In November 2022, the District sold \$5,000,000.00 of Series 2022 bonds. The District paid off the outstanding lease purchase of \$718,769.97.

#### CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT

This report is designed to provide our citizens and taxpayers with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions concerning this report or need additional financial information, contact Jamie Guinn, Chief, at 3131 Rock Creek Road, High Ridge, Missouri 63049.

#### BASIC FINANCIAL STATEMENTS

The basic financial statements include integrated sets of financial statements as required by the GASB. The sets of statements include:

- Government-wide financial statements
- Fund financial statements
  - Governmental funds
  - Fiduciary fund

In addition, the notes to the financial statements are included to provide information that is essential to a user's understanding of the basic financial statements.

### STATEMENT OF NET POSITION – MODIFIED CASH BASIS OCTOBER 31, 2022

#### **ASSETS**

Cash and cash equivalents	\$ 2,004,572.52
Capital assets:	
Land	1,143,475.26
Other capital assets, net of accumulated depreciation	6,901,781.63
TOTAL A GOTTO	h 10.010.020.11
TOTAL ASSETS	<u>\$ 10,049,829.41</u>
<u>LIABILITIES</u>	
Other liabilities	\$ 2,814.53
Long-term liabilities:	
Due within one year	235,067.13
Due in more than one year	483,702.84
TOTAL LIABILITIES	\$ 721,584.50
NET POSITION	
Net investment in capital assets	\$ 7,326,486.92
Unrestricted	2,001,757.99
TOTAL NET POSITION	<u>\$ 9,328,244.91</u>

## STATEMENT OF ACTIVITIES – MODIFIED CASH BASIS YEAR ENDED OCTOBER 31, 2022

#### **EXPENSES**

Public safety – ambulance service:  Personal services – wages and fringe Materials, supplies and maintenance Depreciation Interest General and administrative	benefits  TOTAL PROGRAM EXPENSES	\$ 1,952,404.83 403,877.02 286,370.21 23,187.11 179,691.04 \$ 2,845,530.21
		<del> </del>
PROGRAM REVENUES		
Charges for services		<u>\$ 818,993.05</u>
	TOTAL PROGRAM REVENUES	\$ 818,993.05
	NET PROGRAM EXPENSE	\$ 2,026,537.16
GENERAL REVENUES		
Property taxes Sales tax Interest earned Other revenue Gain on sale of assets		\$ 1,195,670.96 1,824,408.89 2,464.33 930.00 15,000.00
	TOTAL GENERAL REVENUES	\$ 3,038,474.18
	CHANGE IN NET POSITION	\$ 1,011,937.02
<u>NET POSITION</u> – Beginning of year		8,316,307.89
<u>NET POSITION</u> – End of year		\$ 9,328,244.91

#### BALANCE SHEET – MODIFIED CASH BASIS GOVERNMENTAL FUNDS OCTOBER 31, 2022

	<b>General Fund</b>
<u>ASSETS</u>	
Cash and cash equivalents	<u>\$ 2,004,572.52</u>
TOTAL ASSETS	<u>\$ 2,004,572.52</u>
<u>LIABILITIES</u>	
Credit card payable	\$ 2,814.53
TOTAL LIABILITIES	\$ 2,814.53
FUND BALANCE	
Unassigned	\$ 2,001,757.99
TOTAL FUND BALANCE	\$ 2,001,757.99
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 2,004,572.52</u>
RECONCILIATION TO STATEMENT OF NET POSITION	
Fund Balance	\$ 2,001,757.99
Amounts reported for governmental activities in the statement of the net position are different because:	
Capital assets used in governmental activities of \$9,297,721.09 are not financial resources and, therefore, are not reported in the funds, net of accumulated depreciation of \$1,252,464.20.	8,045,256.89
Long-term liabilities of \$718,769.97 are not due and payable in the current period and are not reported in the funds.	(718,769.97)
NET POSITION OF GOVERNMENTAL ACTIVITIES	\$ 9,328,244.91

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE – MODIFIED CASH BASIS GOVERNMENTAL FUNDS YEAR ENDED OCTOBER 31, 2022

	<b>General Fund</b>
REVENUES	
Property taxes, penalties and interest	\$ 1,195,670.96
Sales tax User fees	1,824,408.89 818,993.05
Interest revenue	2,464.33
Other revenue	930.00
TOTAL REVENUES	\$ 3,842,467.23
<u>EXPENDITURES</u>	
Current:	
General and administration	\$ 2,535,972.89
Capital outlay: Current expenditures	297,928.16
Debt Service:	·
Principal retirement Interest and fees	256,537.82 23,187.11
interest and rees	
TOTAL EXPENDITURES	\$ 3,113,625.98
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	
BEFORE OTHER FINANCING SOURCES (USES)	\$ 728,841.25
Sale of assets	\$ 15,000.00
TOTAL OTHER FINANCING SOURCES (USES	\$ 15,000.00
NET CHANGE IN FUND BALANCE	\$ 743,841.25
<u>FUND BALANCE</u> – Beginning of year	1,257,916.74
FUND BALANCE – End of year	\$ 2,001,757.99

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE – MODIFIED CASH BASIS GOVERNMENTAL FUNDS
YEAR ENDED OCTOBER 31, 2022

RECONCILIATION TO THE STATEMENT OF ACTIVITIES	<u>G</u>	eneral Fund
Net change in fund balance – total governmental funds	\$	743,841.25
Amounts reported for governmental activities in the Statement of Activities are different because:		
Governmental funds do not report a gain or loss on sale of assets and it reports capital outlays as expenditures, while governmental activities report gains or losses on sale of assets and reports depreciation expense as to allocate those expenditures over the life of the assets:		
Capital asset purchases capitalized		297,928.16
Depreciation expense		(286,370.21)
Repayment of debt principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Position.		256,537.82
CHANGE IN NET POSITION OF GOVERNMENTAL ACTIVITIES	\$	1,011,937.02

#### FIDUCIARY FUND AND FINANCIAL STATEMENTS

Required financial statements for fiduciary funds are the statement of fiduciary net position and the statement of changes in fiduciary net position. Fiduciary fund financial statements should include information about all fiduciary funds. The statements should provide a separate column for pension (and other employee benefits) trust funds, investment trust funds, private-purpose trusts, and agency funds.

# STATEMENT OF FIDUCIARY NET POSITION – MODIFIED CASH BASIS FIDUCIARY FUND OCTOBER 31, 2022

#### **ASSETS**

Cash and cash equivalents		\$	107,734.59
TO	OTAL CURRENT ASSETS	<u>\$</u>	107,734.59
Investments, at fair value:  Money Market accounts Corporate bond funds Corporate equity funds		\$	17,535.37 75,285.29 2,064,507.93
	TOTAL INVESTMENTS	\$	2,157,328.59
	TOTAL ASSETS	\$	2,265,063.18
<u>LIABILITIES</u>			
	TOTAL LIABILITIES	\$	0.00
NET POSITION			
Held in trust for pension benefits and other purposes		\$	2,265,063.18
	TOTAL NET POSITION	\$	2,265,063.18

# STATEMENT OF CHANGES IN FIDUCIARY NET POSITION - MODIFIED CASH BASIS FIDUCIARY FUND YEAR ENDED OCTOBER 31, 2022

#### **ADDITIONS**

Contributions:	
Employer	\$ 0.00
Plan members	0.00
TOTAL CONTRIBUTIONS	\$ 0.00
Investments' earnings:	
Net increase (decrease) in fair value of investments	\$ (606,061.69)
TOTAL INVESTMENT EARNINGS	\$ (606,061.69)
Less investment expense	0.00
NET INVESTMENT EARNINGS	\$ (606,061.69)
Other additions:	
Property taxes	\$ 201,866.15
TOTAL OTHER ADDITIONS	<u>\$ 201,866.15</u>
TOTAL ADDITIONS	<u>\$ (404,195.54)</u>
<u>DEDUCTIONS</u>	
Benefits	\$ 468,356.70
Administrative expenses	19,388.90
TOTAL DEDUCTIONS	\$ 487,745.60
CHANGE IN NET POSITION	\$ (891,941.14)
<u>NET POSITION</u> - Beginning of year	3,157,004.32
NET POSITION - End of year	\$ 2,265,063.18

#### NOTES TO FINANCIAL STATEMENTS

### NOTES TO FINANCIAL STATEMENTS OCTOBER 31, 2022

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### A. Financial Reporting Entity

The District's financial reporting entity is comprised of the following:

Primary Government: North Jefferson County Ambulance District

Component Units: None

In determining the financial reporting entity, the District complies with the provisions of GASB Statement No. 14, *The Financial Reporting Entity*.

#### B. Basis of Presentation

#### Government-Wide Financial Statements

The Statement of Net Position and Statement of Activities display information about the reporting government as a whole. They include all funds of the reporting entity except for fiduciary funds. The statements represent the governmental activities. Governmental activities generally are financed through taxes, intergovernmental revenues and other non-exchange revenues.

#### **Fund Financial Statements**

Fund financial statements of the reporting entity are organized into funds, each of which is considered to be separate accounting entities. Each fund is accounted for by providing a separate set of self-balancing accounts, which constitute its assets, liabilities, fund equity, revenues, and expenditures/expenses. An emphasis is placed on major funds. A fund is considered major if it is the primary operating fund of the District or meets the following criteria:

- a. Total assets, liabilities, revenues, or expenditures/expenses of the individual governmental fund are at least 10% of the corresponding total for all funds of that category or type, and
- b. Total assets, liabilities, revenues, or expenditures/expenses of the individual governmental fund are at least 5% of the corresponding total for all governmental funds combined.

The funds of the financial report entity are described as follows:

#### **Governmental Funds**

#### General Fund

The General Fund is the primary operating fund of the District and always classified as a major fund. It is used to account for all activities except those legally or administratively required to be accounted for in other funds.

#### **Fiduciary Fund Type**

#### Pension Trust Fund

This fund was established to provide pension benefits for District employees. The principal revenue source for this fund is a tax levy.

#### C. Measurement Focus and Basis of Accounting

Measurement focus is a term used to describe "how" transactions are recorded within the various financial statements. Basis of accounting refers to "when" transactions are recorded regardless of the measurement focus applied.

#### Measurement Focus

In the government-wide Statement of Net Position and the Statement of Activities, governmental activities are presented using the economic resources measurement focus, within the limitations of the modified cash basis, as defined in item (b) following.

In the fund financial statements, the "current financial resources" measurement focus or the "economic resources" measurement focus, as applied to the modified cash basis of accounting, is used as appropriate:

- a. All governmental funds utilize a "current financial resources" measurement focus. Only current financial assets and liabilities are generally included on their balance sheets. Their operating statements present sources and uses of available spendable financial resources during a given period. These funds use fund balance as their measure of available spendable financial resources at the end of the period.
- b. All governmental activities utilize an "economic resources" measurement focus in the Statement of Net Position and the Statements of Activities. The accounting objectives of this measurement focus are the determination of operating income, changes in net position (or cost recovery), financial position, and cash flows. All assets and liabilities (whether current or noncurrent, financial, or nonfinancial) associated with their activities are reported.

#### **Basis of Accounting**

In the government-wide Statement of Net Position and Statement of Activities and the fund financial statements, governmental activities are presented using a modified cash basis of accounting. This basis recognizes assets, liabilities, net position/fund equity, revenues and expenditures/expenses when they result from cash transactions with a provision for depreciation in the government-wide statements. This basis is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America.

As a result of the use of this modified cash basis of accounting, certain assets and their related revenues (such as accounts receivable and revenue for billed or provided services not yet collected) and certain liabilities and their related expenses (such as accounts payable and expenses for goods or services received but not yet paid, and accrued expenses and liabilities) *are not recorded* in these financial statements.

If the District utilized the basis of accounting recognized as generally accepted, the fund financial statements for governmental funds would use the modified accrual basis of accounting. All government-wide financials would be presented on the accrual basis of accounting.

#### D. Assets, Liabilities and Equity

#### Cash and Cash Equivalents

"Cash and cash equivalents" include all demand and savings accounts, and certificates of deposit or short-term investments with an original maturity of three months or less.

#### Capital Assets

The District's modified cash basis of accounting reports capital assets resulting from cash transactions and reports depreciation where appropriate. The accounting treatment over property, plant and equipment (capital assets) depends on whether the assets are reported in the government-wide or fund financial statements.

#### Government-Wide Statements

In the government-wide financial statements, capital assets arising from cash transactions are accounted for as assets in the Statement of Net Position. All capital assets are valued at historical cost, or estimated historical cost if actual is unavailable, except for donated capital assets, which are recorded at their estimated fair value at the date of donation.

Depreciation of all exhaustible capital assets arising from cash transactions is recorded as an allocated expense in the Statement of Activities, with accumulated depreciation reflected in the Statement of Net Position. Depreciation is provided over the assets' estimated useful lives using the straight-line method of depreciation. A capitalization threshold of \$10,000 is used to report capital assets. The range of estimated useful lives by type of asset is as follows:

Ambulance and vehicles
 Medical equipment
 Office furniture and fixtures
 Buildings
 5 - 7 years
 5 years
 30 - 50 years

#### Fund Financial Statements

In the fund financial statements, capital assets arising from cash transactions acquired for use in governmental fund operations are accounted for as capital outlay expenditures of the governmental fund upon acquisition.

#### Long-Term Debt

All long-term debt arising from cash transactions to be repaid from governmental resources is reported as liabilities in the government-wide statements.

Long-term debt arising from cash transactions of governmental funds is not reported as liabilities in the fund financial statements. The debt proceeds are reported as other financing sources and payment of principal and interest reported as expenditures.

#### Compensated Absences

As a result of the use of the modified cash basis of accounting, liabilities related to accrued compensated absences are not recorded in the government-wide or fund financial statements. Expenditures/expenses related to compensated absences are recorded when paid. Employees must use accrued vacation leave. If not used during the year, the vacation time will be lost. Employees are not entitled to payment for any unused vacation time upon termination of employment, regardless of the reason for the termination. Accumulated sick leave is paid upon termination of employment for any reason.

#### **Equity Classification**

#### Government-Wide Statements:

Equity is classified as net position and displayed in three components:

- a. Net investment in capital assets Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes or other borrowings that are attributable to the acquisition, construction or improvements of those assets.
- b. Restricted net position Consists of net position with constraints placed on the use by (1) external groups such as creditors, grantors, contributors or laws and regulations of other governments; or (2) law through constitutional provisions or enabling legislation.
- c. Unrestricted net position All other net position that do not meet the definition of "restricted" or "net investment in capital assets".

It is the District's policy to first use restricted net position prior to the use of unrestricted net position when an expense is incurred for purposes for which both restricted and unrestricted net position are available.

#### **Fund Balances**

The District adopted GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions (GASB 54). The statement is designed to improve financial reporting by establishing fund balance classifications that are easier to understand and apply. GASB 54 establishes the following classifications depicting the relative strength of the constraints that control how specific amounts can be spent:

Non-spendable – Amounts that are not in a spendable form (such as inventory) or are required to be maintained intact (such as the corpus of an endowment fund).

Restricted – Amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government) through constitutional provisions or by enabling legislation.

Committed – Amounts constrained to specific purposes by the District itself using its highest level of decision-making authority; to be reported as committed, amounts cannot be used for any other purpose unless the District takes the same highest-level action to remove or change the constraint. The District's highest level of decision-making authority is the Board of Aldermen. The formal action that is required to be taken to establish committed fund balances is either by ordinance or resolution.

Assigned – Amounts the District intends to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority.

Unassigned – Amounts that are available for any purpose; these amounts are reported only in the General Fund.

The District's policy is to spend the most restricted resources first before less restricted resources in the following order: Non-spendable (if funds become spendable), restricted, committed, assigned, then unassigned.

The District's fund balance policy was enacted in an effort to ensure financial security through the maintenance of a healthy reserve fund that guides the creation, maintenance, and use of resources for financial stabilization purposes. The District's primary objective is to maintain a prudent level of financial resources to protect against reducing service levels or raising taxes and fees due to temporary revenue shortfalls or unpredicted one-time expenditures. The District also seeks to maintain the highest possible credit ratings which are dependent, in part, on the District's maintenance of a healthy fund balance. The unrestricted fund balances of the General Fund have been accumulating to meet this purpose to provide stability and flexibility in order to respond to unexpected adversity and/or opportunities. The target is to maintain an unrestricted fund balance of not less than 15% of annual operating expenditures in order to provide adequate funding to cover approximately two months of operating expenditures, provide the liquidity necessary to accommodate the District's uneven cash flow, which is inherent in its periodic tax collection schedule, and provide liquidity to respond to contingent liabilities.

#### E. Property Tax

Property taxes attach as an enforceable lien on property as of January 1. Taxes are levied on October 15 and payable by December 31. Taxes paid after December 31 are subject to penalties. The Jefferson County Collector bills and collects the property taxes, which are distributed to the District. The District records the revenues from property taxes when they are received, since the District uses the modified cash basis of accounting.

#### F. Revenues, Expenditures and Expenses

#### **Program Revenues**

In the Statement of Activities, modified cash basis revenues that are derived directly from each activity or from parties outside the District's taxpayers are reported as program revenues. The District has the following program revenues in each activity:

**Public Safety** 

Ambulance user fees

All other governmental revenues are reported as general. All taxes are classified as general revenue even if restricted for a specific purpose.

#### Expenditures/Expenses

In the government-wide financial statements, expenses are reported on the modified cash basis and are classified by function for governmental activities.

In the fund financial statements, expenditures are classified as follows:

Governmental Funds - By Character: Current (further classified by activity)

Capital Outlay Debt Service

In the fund financial statements, governmental funds report expenditures of financial resources.

#### Operating Revenue and Expenses

Operating revenue and expenses include all revenues and expenses not related to capital and related financing, noncapital financing, or investing activities.

#### G. Use of Estimates

The preparation of financial statements in conformity with the other comprehensive basis of accounting (OCBOA) used by the District requires management to make estimates and assumptions that affect certain reported amounts and disclosures (such as estimated useful lives in determining depreciation expense); accordingly, actual results could differ from those estimates.

#### H. Post - Employment Health Care Benefits

Under the Consolidated Omnibus Budget Reconciliation Act (COBRA), the District provides healthcare benefits to eligible former employees and eligible dependents. Certain requirements are outlined by the federal government for this coverage. The premium is paid in full by the insured on or before the first (1st) day of the month for the actual month covered. This program is offered for a duration of 18 months after the termination date. There is no associated cost to the District under this program, and there are no participants in the program as of October 31, 2022.

#### I. Other Post-Employment Benefits

Pursuant R.S. Mo. 67.210, 1998, eligible retired employees of the District are afforded a retirement benefit which is designed to assist in enabling said retirees to contribute toward his or her own health insurance benefit plan and/or toward the payment of deductibles and co-pay of health and other related plans, or toward health-related bills not covered under a plan, if any, carried by the employee during the eligibility period.

The District provides a retirement health reimbursement program for its employees as business conditions permit. The District desires to continue such retirement benefit with the intent that it be used by eligible retirees toward healthcare costs, and also to include among the persons eligible retirees who retire from the District between the ages of 55 and 59, on a reduced monthly benefit basis, from amount afforded to those eligible retirees who would retire at the age of 55 or older, and have further determined that the \$750.00 benefit for retirees retiring after 59 shall be reduced and calculated so that the amount received by eligible early retirees (who have reached 55) shall be reduced 5% for each year under the age of 59 for which the retirement occurs.

The District has determined that no actuary calculation will be necessary since there will be no more than four employees eligible for this benefit at any one time. Therefore, the District has not recorded any post-employment benefit liability as of October 31, 2022. Total cost for the year ended October 31, 2022 was \$4,420.39. There are two participants in the program as of October 31, 2022.

#### 2. CASH AND INVESTMENTS

The District has determined that interest-bearing checking accounts, certificates of deposit, repurchase agreements, United States Government Obligations, bonds, notes or other obligations of the State of Missouri, and any other securities or investments that are lawful for the investment of monies held in such funds or accounts under the law of the State of Missouri are appropriate types of deposits and investments for its needs.

<b>Depository Account</b>	Bank Balance
Insured	\$ 1,598,734.59
Collateral held by District's agent in the District's name	0.00
Collateral held by pledging bank's trust department in the District's name	514,817.52
Collateral held by pledging bank's trust department not in the District's name	0.00
Uninsured and uncollateralized	 0.00
Total	\$ 2,113,552.11

#### **Custodial Credit Risk - Deposits**

Custodial credit risk is the risk that in the event of a bank failure, the District's deposits may not be returned to it. The District does not have a deposit policy for custodial credit risk. As of October 31, 2022, \$0.00 of the District's bank balance of \$2,113,552.11 was exposed to credit risk as follows:

	Custody Credit <u>Risk Amount</u>		
Type of Deposit			
Uninsured and Uncollateralized Uninsured and collateralized by pledging bank's	\$	0.00	
trust department not in the District's name		0.00	
Total	\$	0.00	

#### 3. RESTRICTED ASSETS

The amount of net position, pension contribution, is as follows:

<b>Governmental Funds:</b>	Pension Fund				
Cash Less: Liabilities	\$	107,734.59 0.00			
Fund Balance - Restricted	\$	107.734.59			

#### 4. CAPITAL ASSETS

Capital asset activity resulting from modified cash basis transactions for the fiscal year ended October 31, 2022 was as follows:

<b>Governmental Activities:</b>	Balance Nov. 1, 2021	Additions	<b>Deductions</b>	Balance Oct. 31, 2022
Capital assets not being depreciated: Land	<u>\$ 1,143,475.26</u>	\$ 0.00	\$ 0.00	<u>\$ 1,143,475.26</u>
Total capital assets not being depreciated	\$ 1,143,475.26	\$ 0.00	\$ 0.00	\$ 1,143,475.26
Capital assets being depreciated: Ambulances and vehicles Medical equipment Buildings and improvements Office furniture and fixtures	\$ 648,243.75 340,255.22 6,974,555.70 11,759.04	\$ 297,928.16 0.00 0.00 0.00	\$ 106,737.00 0.00 0.00 11,759.04	\$ 839,434.91 340,255.22 6,974,555.70 0.00
Total capital assets being depreciated	<u>\$ 7,974,813.71</u>	\$ 297,928.16	<u>\$ 118,496.04</u>	\$ 8,154,245.83
Less accumulated depreciation: Ambulances and vehicles Medical equipment Buildings and improvements Office furniture and fixtures	\$ 451,003.36 160,369.35 461,458.28 11,759.04	\$ 55,962.32 27,978.02 202,429.87 0.00	\$ 106,737.00 0.00 0.00 11,759.04	\$ 400,228.68 188,347.37 663,888.15 0.00
Total accumulated depreciation	\$ 1,084,590.03	\$ 286,370.21	<u>\$ 118,496.04</u>	\$ 1,252,464.20
Total capital assets being depreciated, net	\$ 6,890,223.68	<u>\$ 11,557.95</u>	\$ 0.00	\$ 6,901,781.63
Governmental activities capital assets, net	\$ 8,033,698.94	<u>\$ 11,557.95</u>	\$ 0.00	\$ 8,045,256.89

Depreciation expense was charged to the public safety function in the Statement of Activities.

Depreciation expense totaled \$286,370.21 for fiscal year end October 31, 2022.

#### 5. LONG-TERM DEBT

#### **Governmental Activities**

As of October 31, 2022, the long-term debt, arising from cash transactions, payable from general revenue fund resources consisted of the following:

Lease obligation - House #2 construction, payable in monthly installments, with interest of 2.75%, final payment due June 30, 2025.
 Total \$ 718,769.97

#### **Changes in Long-Term Debt**

The following is a summary of changes in long-term debt for the year ended October 31, 2022:

Governmental Activities:	Balance Nov. 30, 2021	Additions	<u>Payments</u>	Balance Oct. 31, 2022	Amount Due Within One <u>Year</u>
Lease purchase payable -					
Clayton Holdings LLC - House #2	\$ 947,468.02	\$ 0.00	\$ 228,698.05	\$ 718,769.97	\$ 235,067.13
Zoll Medical Corp - monitors	27,839.77	0.00	27,839.77	0.00	0.00
Total Governmental Activities	\$ 975,307.79	\$ 0.00	\$ 256,537.82	\$ 718,769.97	\$ 235,067.13

#### **Debt Service Requirement to Maturity**

#### A. Lease Purchase Agreement – House #2

Payment <u>Date</u>	Interest <u>Rate</u>		Lease <u>Payment</u>				Principal Component	<b>Balance</b>
								\$ 718,769.97
10/31/23	2.75%	\$	251,885.16	\$	16,818.03	\$	235,067.13	483,702.84
10/31/24	2.75%		251,885.16		10,271.61		241,613.55	242,089.29
10/31/25	2.75%		245,632.13		3,542.84		242,089.29	0.00
		\$	749,402.45	\$	30,632.48	\$	718,769.97	

Annual payments are subject to annual appropriation. The lease has been accounted for as an acquisition of an asset. The minimum lease is the payment amount.

#### Interest Expense Allocated by Function

Interest expense, including fiscal agent fees, on long-term debt was charged to functions in the Statement of Activities as follows:

Governmental-Type Activities:

General Fund \$ 23,187.11

#### 6. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets; errors and omissions; injuries to employees; employees' health and life; and natural disasters.

The District manages these various risks of loss as follows:

	Type of Loss	Method Managed	Risk of Loss Retained
a. b.	Torts, errors, and omissions Workers' compensation,	Purchased commercial insurance	None
c.	health and life Physical property loss and	Purchased commercial insurance	None
	natural disasters	Purchased commercial insurance	None

The District continues to carry commercial insurance for all other risks of loss. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

#### 7. EMPLOYEE PENSION AND OTHER BENEFIT PLANS

The District has a defined contribution pension plan, North Jefferson County Ambulance District 401(a) Profit Sharing Plan, which is administered by Qualified Plan Consultants, Inc. The plan covers all employees who meet the plan's eligibility requirements. The District's covered payroll for 2022 was \$1,188,029.10 as compared to total payroll for all employees of \$1,555,707.34. All employees who are full-time, have been employed for one year, and work a minimum of 1,000 hours per year are eligible to participate in the plan. Participants vest in the plan in 20% increments and are fully vested after 5 years. Forfeitures can be used to reduce employer contributions and are allocated to each eligible participant. There were \$18,068.22 forfeitures during the year. District contributions to the plan for the year ended October 31, 2022 totaled \$196,472.20. The District contributes 8% to 25% of the eligible participants' base compensation, based on the number of years of service, to the plan. Employees may not contribute a portion of their salary. The pension payable at year end was \$0.

#### 8. ASSESSED VALUATION AND TAX LEVY

	<u>2021</u>
Aggregate Assessed Valuation	\$ 432,542,861.00
	Tax Levy Per \$100.00 of Assessed Valuation
General Fund	\$ .2695
Pension Fund	.0455
	\$ .3150
Total taxes assessed	\$ 1,362,510.02
Less - 1.6% collection fees	(21,800.16)
	\$ 1,340,709.86
Tax collections (including delinquent taxes)	<u>\$ 1,397,537.11</u>

The receipts of current and delinquent property taxes during the year ended October 31, 2022 aggregated approximately 105% of the current assessed taxes.

#### 9. TAX ABATEMENT AGREEMENTS

The cities/counties served by the District utilize two types of tax abatement programs to attract jobs and industrial investments to their cities/counties. They are Chapter 100 and Chapter 353.

**Chapter 100** - At October 31, 2022, the cities/counties served by the District had no Chapter 100 projects. Chapter 100 is a means of using bonds to purchase the building and equipment with the city/county holding title to the property and the company paying a PILOT (payment in lieu of taxes) or a grant to the city/county each year. The cities/counties share a portion of these taxes with the District. At October 31, 2022, \$0.00 of the District's share of the real estate property taxes were abated through the Chapter 100.

**Chapter 353** - At October 31, 2022, the cities/counties served by the District had no active Chapter 353 projects. Chapter 353 is taking a blighted piece of property and giving tax abatement for a limited number of years to a company who will improve the property and bring in jobs. At October 31, 2022, \$0.00 of the District's share of the real estate property taxes were abated through the Chapter 353 program.

#### 10. SUBSEQUENT EVENT

In August, the residents of the District approved \$21,000,000 bond issue. In November 2022, the District sold \$5,000,000.00 of Series 2022 bonds. The District paid off the outstanding lease purchase of \$718,769.97.

#### 11. DISTRICT OFFICIALS

Director - Chairman Carla Hloben
Director - Vice Chairman Diana Davis

Director - Treasurer Kurt Weffelmeyer

Director - Secretary Rebecca Cowley

Director Kathy Hennessey

Director Ken Kays
Chief Jamie Guinn
Chief Financial Manager Jennifer Wilson

#### **OTHER INFORMATION**

Other information includes financial information and disclosures that are presented for purposes of additional analysis but are not considered a part of the basic financial statements. Such information includes:

- Budgetary Comparison Schedule General Fund
- Notes to Other Information Budgetary Comparison Schedule

# BUDGETARY COMPARISON SCHEDULE - MODIFIED CASH BASIS GENERAL FUND YEAR ENDED OCTOBER 31, 2022

	<b>Budgeted Amounts</b>				
	<u>Original</u>		<u>Final</u>		Actual <u>Amounts</u>
BEGINNING BUDGETARY FUND BALANCE	\$ 1,257,916.74	\$	1,257,916.74	\$	1,257,916.74
RESOURCES (inflows):					
Taxes, penalties and interest	1,147,000.00		1,195,670.96		1,195,670.96
Sales tax	1,602,000.00		1,824,408.89		1,824,408.89
User fees	679,328.00		818,993.05		818,993.05
Interest earned	1,600.00		2,464.33		2,464.33
Miscellaneous revenue	0.00		930.00		930.00
Sale of assets	 0.00		15,000.00	_	15,000.00
AMOUNT AVAILABLE FOR APPROPRIATION	\$ 4,687,844.74	\$	5,115,383.97	<u>\$</u>	5,115,383.97
CHARGES TO APPROPRIATIONS (outflows):					
Current:					
General and administrative -					
Administrative costs	\$ 8,750.00	\$	4,884.96	\$	4,884.96
Election expense	30,000.00		61,631.87		61,631.87
Information technology	142,626.00		131,473.08		131,473.08
Professional services	41,455.00		51,426.44		51,426.44
Subscriptions and memberships	1,718.00		2,634.00		2,634.00
Building / grounds	134,000.00		135,851.33		135,851.33
EMS operations	130,300.00		79,831.31		79,831.31
Benefit administration	8,800.00		19,239.60		19,239.60
Group insurance	252,637.00		223,357.19		223,357.19
Insurance - general	119,000.00		14,330.61		14,330.61
Health / wellness	36,800.00		2,641.74		2,641.74
Recruitment / procurement	8,000.00		0.00		0.00
Training and education	28,700.00		9,951.06		9,951.06
Wages and benefits	1,781,274.00		1,729,047.64		1,729,047.64
Public relations	20,000.00		12,950.76		12,950.76
Vehicle operations	96,000.00		56,721.30		56,721.30
Reserve operating funds	 37,983.00		0.00	_	0.00
TOTAL CURRENT	\$ 2,878,043.00	\$	2,535,972.89	\$	2,535,972.89

# BUDGETARY COMPARISON SCHEDULE - MODIFIED CASH BASIS GENERAL FUND YEAR ENDED OCTOBER 31, 2022

	Budgeted	A 4 1	
	<u>Original</u>	<u>Final</u>	Actual <u>Amounts</u>
<u>CHARGES TO APPROPRIATIONS (outflows) cont.</u> :			
Capital outlay: Vehicles	\$ 300,000.00	\$ 297,928.16	\$ 297,928.16
TOTAL CAPITAL OUTLAY	\$ 300,000.00	\$ 297,928.16	\$ 297,928.16
Debt Service: Principal retirement Interest and fees	\$ 228,698.05 23,186.95	\$ 256,537.82 23,187.11	\$ 256,537.82 23,187.11
TOTAL DEBT SERVICE	\$ 251,885.00	\$ 279,724.93	\$ 279,724.93
TOTAL CHARGES TO APPROPRIATIONS	\$ 3,429,928.00	\$ 3,113,625.98	\$ 3,113,625.98
ENDING BUDGETARY FUND BALANCE	<u>\$ 1,257,916.74</u>	<u>\$ 2,001,757.99</u>	\$ 2,001,757.99

#### NOTES TO OTHER INFORMATION BUDGETARY COMPARISON SCHEDULE OCTOBER 31, 2022

#### **Budgets and Budgetary Practices**

The District follows these procedures in establishing the budgetary data reflected in the financial statements:

- **a.** Prior to October 1, the District Administrator submits to the Board of Directors a proposed General Fund budget for the upcoming year. The operating budget includes proposed expenditures and the means of financing them.
- **b.** Open meetings of the Board of Directors are held to obtain taxpayer comments.
- **c.** Prior to October 31, the budget is adopted by the Board of Directors.
- **d.** The budget is adopted on a basis consistent with the modified cash basis of accounting.
- **e.** Any revisions that alter the total expenditures must be approved by the Board of Directors.
- **f.** Subsequent to year end, the Board of Directors adopts an amended budget approving any additional expenditures, if necessary.
- **g.** All annual appropriations lapse at fiscal year-end.

#### **Basis of Accounting**

The budget is prepared on the same modified cash basis of accounting as applied to the governmental funds in the basic financial statements. Revenues and expenditures are reported when they result from cash transactions.